



AGRICULTURE COUNCIL  
OF SASKATCHEWAN INC.

# Annual Report

2015 - 2016



## **Message from the Chair of the Board of Directors – Clinton Monchuk**

I am pleased to present the 2015-2016 Agriculture Council of Saskatchewan (ACS) annual report. ACS remained a strong organization this year and continued to deliver programming to the Saskatchewan agriculture sector.

The ACAAFS program wrapped up on March 31, 2016 with twenty (20) successful projects being completed for a total of \$1.53 million. In fact, over the past twenty years of ACS delivering adaptation programming on behalf of AAFC, we made a positive impact on Saskatchewan agriculture and agri-food sector by approving over 1400 projects through the CARDS, ACAAFS, BOPI and CAAP programs.

The past fiscal year also saw significant activity in the Saskatchewan Grocery Retail and Foodservice Value Chain initiative. This program, which is being run by Bryan Kosteroski, brings immediate benefits and assistance to growing and established value chains within Saskatchewan. The Board of Directors was pleased to approve further funding of \$525,000 over the next thirty months for a new Saskatchewan Agri-Food Value Chain initiative.

The Levy Central program continues to provide quality services to its clients. The Levy Central Advisory Group (LCAG) has representatives from all the client organizations, along with three ACS Board members. The Advisory Group, Board and staff continually work toward supporting the needs of clients while at the same time positioning the program to grow and take on future opportunities.

I would like to take this opportunity to thank my fellow Board members for all their hard work and dedication to ACS. I would also like to express my appreciation to Bryan Kosteroski and the ACS staff for their continued loyalty, commitment, and hard work.



## Message from the Executive Director, Bryan Kosteroski

It was another busy year at Agriculture Council of Saskatchewan Inc. (ACS). I would like to thank the Board of Directors and staff for another year of commitment and hard work to the benefit of all the ACS clients and members.

The ACAAFS (Advancing Canadian Agriculture and Agri-Food SK) program wrapped up on March 31, 2016. The Board of Directors approved projects at the April 2014 and July 2014 Board meetings in the amount of \$1.59 million. I am pleased to announce that twenty (20) projects were completed in the past two years for a total amount of \$1.53 million.

Approximately \$56.5 million in federal funding has been committed to Saskatchewan projects by ACS as the secretariat for AAFC through the CARDS, ACAAFS, BOPI and CAAP programs over the last 20 years.

The Saskatchewan Grocery Retail and Foodservice Value Chain Initiative project wrapped up on March 31, 2016 with the end of the ACAAFS funding. I am pleased to announce that the ACS Board of Directors will provide further funding of \$525,000 over the next thirty months for a *Saskatchewan Agri-Food Value Chain* strategic initiative, which will allow us to continue with the valuable work we do in this program.

The ACS Board of Directors also approved two other strategic initiatives, being the Saskatchewan Vegetable/Fruit IQF processing/value add study for \$128,000, and funding for Agriculture in the Classroom Saskatchewan in the amount of \$122,000. The Agriculture in the Classroom project lists four programs they will be using the funding for, being 1) Educational resources; 2) Learn about Agriculture website; 3) Community Partner Capacity Building; and 4) Little Green Thumbs Indoor Gardening Program.

ACS's Levy Central program continues to provide services to various commodity groups. The ACS Levy Central program operates levy collection and related professional services for Saskatchewan, Manitoba and Alberta commodity organizations. Activities in 2015-2016 continued to focus on maintaining the high quality of service offered to clients, marketing the program, and examining ways to expand the suite of services offered.

ACS continues with the Agriculture Management Program. The Agriculture Management Program provides opportunities for ACS to provide third party management and project coordination assistance to agriculture non-profit organizations and for-profit companies. ACS is currently providing this program to a few corporations.

# ACAAFS

Judy Riou, Finance Manager

## The ACAAFS projects are now all complete.

- ACAAFS was a five-year, \$240 million national Agriculture and Agri-Food Canada (AAFC) initiative designed to position Canada's agriculture and agri-food sector at the leading edge to capture new opportunities.
- ACS residual funding from the ACAAFS program was used towards twenty-three (23) project approvals for 2014 and 2015, for a total approved amount of **\$1,947,793.50**. Three of the originally approved projects were cancelled by the clients.
- Twenty (20) projects were completed by the December 31, 2015 deadline for a total amount of **\$1,532,708.63**.

Below, please see the list of all projects completed.

### Applicant Name

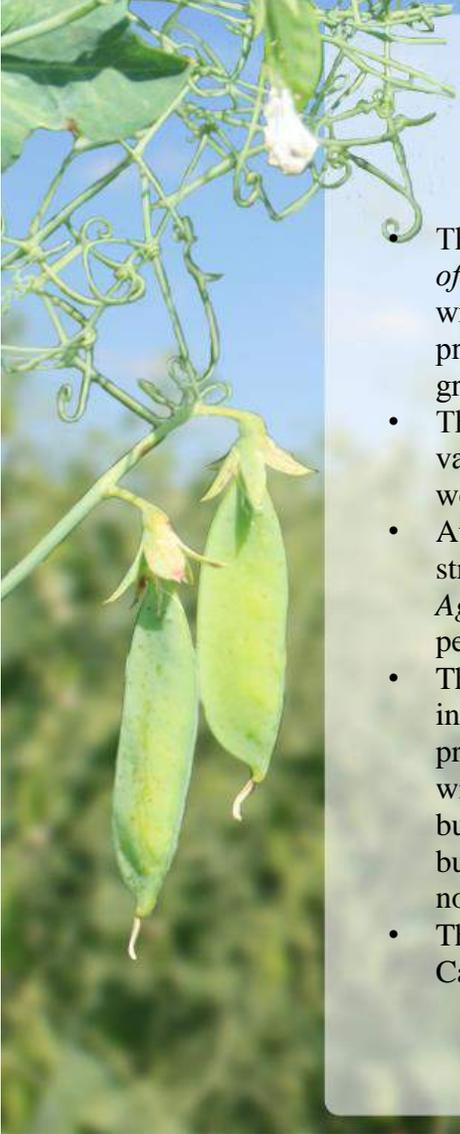
### Project Title

ACS	Value Chains initiative
APAS	Spray Advisory for Management/Pollinator health
APAS	Assiniboine River Basin Conference
Agriculture in the Classroom	Secondary Science Resource Kit
Agrisoma Biosciences Inc.	Develop Carinata Meal for dairy cattle
Ag-West Bio Inc.	Canadian Consumer Survey-Healthy Food
Canadian Lamb Producers Co-op	Lamb Industry Transport & Traceability
Prairie Swine Centre Inc.	Converting Sow Facilities to Group Housing
Prairie Swine Centre Inc.	Assessment of Dairy Derivatives to Reduce Costs
Prairie Swine Centre Inc.	Procedures for Feed Ingredient Digestibility
Prairie Swine Centre Inc.	Pathfinding Nanoparticle-based Methods re: PED
Prairie Diagnostic Services Inc.	Canada West: Model for Vet Lab Testing
Prairie Tide Chemicals Inc.	Cyclolinopeptide Quality Control
Quantum Biosciences Inc.	Develop Disease Identification Crop Mgt Tool
Sask. Flax Development Commission	Investigate Value Added Potential-Flaxseed/Straw
Saskatoon Food Bank & Learning Centre	Grow Saskatoon-Develop Urban Agriculture Market
Saskatchewan Milk Marketing Board	Evaluate New Feed Processing Technology
Titan Clean Energy Projects Corp.	Soil Amendments from Ag By-Products
Tuberosum Technologies Inc.	Establish practices for True Potato Seed seeding
Yellow Quill Holdings	Business Plan-Sustainable Farming Practices

# Levy Central

Ann Smith, Levy Manager

- The Levy Central Program under ACS continues to operate levy collection and election services for Saskatchewan, Manitoba, and Alberta commodity organizations and regional check-offs. The levy collections fund research, market development and education activities through the commodity organizations
- Levy Central is currently contracted to 12 commodity organizations which together represent 13 separate check-off programs.
- Levy Central has collected **\$14,689,572** in levies for the 2015-2016 crop year. This involved the co-operation of **580** commodity buyers and represented deliveries from **67,161** agricultural producers.
- The services we provide our clients include: levy collection, depositing and reporting, buyer follow up and individual producer transaction recording, annual buyer registration, refund preparation, producer list generation for mail-outs, year-end reconciliation, liaising with client's auditors at their year-end, generating voter's lists. We also serve in the capacity of Returning Officer and Scrutineer for our clients, and other agricultural organizations, as requested.
- Levy Central has the benefit of input from an advisory group which is made up of a representative from each client partner organization and three directors from the ACS Board. This group provides feedback and recommendations regarding the operation of Levy Central.
- For several months now, the provincial wheat and barley commissions have been preparing to assume the responsibilities supported by the Western Canadian Deduction when that program sunsets on July 31, 2017. At that point, instead of having a two check-offs for wheat and barley, they envision a single producer check-off which will increase efficiencies and effectiveness without increasing the overall deduction amount. We have also begun planning to accommodate this increase in levy collection on behalf our current wheat and barley clients beginning on August 1, 2017.
- Partnering with Levy Central is an ideal option for any client seeking collection check-off administration. The database is already developed, and a complement of knowledgeable, fully trained staff is in place.
- Our qualified staff is always responsive to client feedback, suggestions and requests, while continuing to focus on providing the best service of cost effective, accurate, and timely check-off collection.



# Saskatchewan Grocery Retail and Foodservice Value Chain Initiative

Bryan Kosteroski

- The ‘*Saskatchewan Grocery Retail Value Chain Initiative - Meeting the Demands of the Canadian Retailer*’, was a two-year ACAAFS funding project that wrapped up on March 31, 2016. The project provided a focus on expanding production and value adding of vegetables, fruits & greenhouse production in the grocery retail and food service industries.
- The guides that were developed and launched in 2014 will continue to be a valuable resource to provide the reader with the tools needed to establish a working value chain.
- At the February 2016 Board of Directors meeting, the Board approved three strategic initiatives for ACS. One of the initiatives approved is the *Saskatchewan Agri-Food Value Chain program*, which will provide \$525,000 over a 30 month period to continue the valuable work in value chains.
- There has been major growth in the fruit and vegetable industry. It is a young industry and it takes time to develop these programs. This 30 month project will provide major support to the fruit, vegetable and protein sectors. I have met with the major chains and we have developed a good relationship with the buyers. Yield reports are helping projections and trend reports and we are building a good knowledge base. The sectors are working together with retailers now.
- There is room for export but we need to concentrate on building the market in Canada first.



AGRICULTURE COUNCIL  
OF SASKATCHEWAN INC.

## **ACS Membership List 2015-2016**

### **MEMBERS**

Affinity Credit Union  
Agricultural Producers Association of Sask. Inc.  
Agriculture in the Classroom Sask. Inc.  
Ag-West Bio Inc.  
Canaryseed Development Commission of SK  
Chicken Farmers of Saskatchewan  
POS Bio-Sciences  
Prairie Diagnostic Services Inc.  
Sask. Alfalfa Seed Producers Development Commission  
Saskatchewan Association of Rural Municipalities  
Saskatchewan Barley Development Commission  
Saskatchewan Beekeepers Association  
Saskatchewan Bison Association  
Saskatchewan Canola Development Commission  
Saskatchewan Economic Development Association (SEDA)  
Saskatchewan Egg Producers  
Saskatchewan Flax Development Commission  
Saskatchewan Food Industry Development Centre Inc.  
Saskatchewan Forage Council  
Saskatchewan 4-H Council  
Saskatchewan Fruit Growers Association  
Saskatchewan Irrigation Projects Association  
Saskatchewan Milk Marketing Board  
Saskatchewan Mustard Development Commission  
Saskatchewan Oat Development Commission  
Sask Pork  
Saskatchewan Pulse Growers  
Saskatchewan Seed Potato Growers Association Inc.  
Saskatchewan Sheep Development Board  
Saskatchewan Soil Conservation Association  
Saskatchewan Wheat Development Commission  
Saskatchewan Winter Cereals Development Commission  
Simply Agriculture Solutions Inc.  
U of S - College of Agriculture & Bioresources

### **SUPPORTERS**

East Central Development Corporation  
FP Genetics  
Genome Prairie  
Saskatchewan Trade & Export Partnership  
Western Grains Research Foundation  
Winter Cereals Manitoba Inc.

### **GOVERNMENT**

Agriculture and Agri-Food Canada  
Saskatchewan Ministry of Agriculture  
Saskatchewan Ministry of the Economy-Immigration Services

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.**

FINANCIAL STATEMENTS

For the fiscal year ended March 31, 2016

and Independent Auditors' Report

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**MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING**

The management of Agriculture Council of Saskatchewan Inc. is responsible for management of the Council. The accompanying financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles, and necessarily include amounts which are based on informed judgment and management estimates. Financial data presented elsewhere in this annual report is consistent with that in the financial statements.

Ensuring the integrity and objectivity of financial information is an integral part of management's responsibility. Management maintains an appropriate system of internal accounting and administrative controls, policies and procedures to provide reasonable assurance that all transactions are authorized, financial records are complete and accurate, and assets are safeguarded against loss.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting. The Board has reviewed and approved these financial statements.

Davies & Drury Chartered Accountants, the Council's independent auditors, have examined the financial statements of the corporation. Their responsibility is to conduct an independent and objective audit and to report on the fairness of presentation of the Council's financial position and results of operations as shown in the financial statements. The Independent Auditors' Report outlines the scope of their examination and their opinion.

On behalf of management,



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Executive Director



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Finance Manager

## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of  
Agriculture Council of Saskatchewan Inc.:

We have audited the accompanying financial statements of Agriculture Council of Saskatchewan Inc., which comprise the balance sheet as at March 31, 2016 and the statements of revenue and expenses and of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNFPPO) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements present fairly, in all material respects, the balance sheet of Agriculture Council of Saskatchewan Inc. as at March 31, 2016, and the statements of revenue and expenses and of cash flows for the year then ended in accordance with Canadian ASNFPPO.



Chartered Accountants  
Saskatoon, Saskatchewan

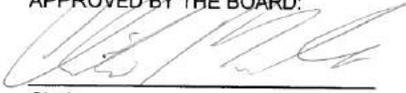
June 8, 2016

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.**

**BALANCE SHEET AS AT MARCH 31, 2016**

	<u>2016</u>	<u>2015</u>
<b><u>ASSETS</u></b>		
CURRENT ASSETS:		
Cash (Note 3)	\$ 1,523,303	\$ 2,667,590
Accounts receivable	40,245	64,068
	<u>\$ 1,563,548</u>	<u>\$ 2,731,658</u>
<b><u>LIABILITIES AND SURPLUS</u></b>		
CURRENT LIABILITIES:		
Accounts payable	\$ 6,400	\$ 94,150
RESERVES (Note 4)	1,557,148	2,637,508
	<u>\$ 1,563,548</u>	<u>\$ 2,731,658</u>

APPROVED BY THE BOARD:



Chair



Director

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.**

**STATEMENT OF REVENUE AND EXPENSES**

**FOR THE YEAR ENDED MARCH 31, 2016**

	<u>2016</u>	<u>2015</u>
REVENUE:		
General Council (Schedule 1)	\$ 188,538	\$ 177,921
Levy Central Services (Schedule 2)	413,974	479,105
Advancing Canadian Agriculture & Agri-Food (ACAAF) (Schedule 3)	21,617	34,906
Canadian Adaptation & Rural Development Saskatchewan (CARDS) (Schedule 4)	-	22
	<u>624,129</u>	<u>691,954</u>
EXPENSES:		
General Council (Schedule 1)	189,133	160,077
Levy Central Services (Schedule 2)	389,312	439,916
Advancing Canadian Agriculture & Agri-Food (ACAAF) (Schedule 3)	1,126,044	754,032
Canadian Adaptation & Rural Development Saskatchewan (CARDS) (Schedule 4)	-	2,349
	<u>1,704,489</u>	<u>1,356,374</u>
EXCESS OF EXPENSES OVER REVENUE	(1,080,360)	(664,420)
RESERVE, BEGINNING OF THE YEAR	<u>2,637,508</u>	<u>3,301,928</u>
RESERVE, END OF THE YEAR	<u>\$ 1,557,148</u>	<u>\$ 2,637,508</u>

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.**

**STATEMENT OF CASH FLOWS**

**FOR THE YEAR ENDED MARCH 31, 2016**

	<u>2016</u>	<u>2015</u>
CASH FLOWS FROM (TO) OPERATING ACTIVITIES:		
Cash receipts from programs	\$ 647,952	\$ 830,036
Cash paid to suppliers and employees	<u>(1,792,239)</u>	<u>(3,472,873)</u>
	<u>(1,144,287)</u>	<u>(2,642,837)</u>
DECREASE IN CASH DURING THE YEAR	(1,144,287)	(2,642,837)
CASH AT BEGINNING OF THE YEAR	<u>2,667,590</u>	<u>5,310,427</u>
CASH AT END OF THE YEAR	<u>\$ 1,523,303</u>	<u>\$ 2,667,590</u>

Schedule 1

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.**

**STATEMENT OF REVENUE AND EXPENSES - GENERAL COUNCIL**

**FOR THE YEAR ENDED MARCH 31, 2016**

	<u>2016</u>	<u>2015</u>
REVENUE:		
Interest on bank accounts	\$ 3,532	\$ 17,180
Memberships	7,200	7,900
Other income	1,027	5,332
ACS - ACAAFS projects	158,723	147,509
Agriculture Management Programs	<u>18,056</u>	<u>-</u>
	<u>188,538</u>	<u>177,921</u>
EXPENSES:		
Accounting and legal	500	500
ACS - ACAAFS projects	158,722	147,509
AGM	2,920	1,849
Agriculture Management Programs	16,853	-
Memberships	128	128
Office supplies	10	91
Salaries and benefits	<u>10,000</u>	<u>10,000</u>
	<u>189,133</u>	<u>160,077</u>
EXCESS OF EXPENSES OVER REVENUE	(595)	17,844
RESERVE, BEGINNING OF THE YEAR	<u>273,163</u>	<u>382,401</u>
	<u>272,568</u>	<u>400,245</u>
TRANSFER OF PRIOR YEAR RESERVE TO LEVY CENTRAL	<u>-</u>	<u>(127,082)</u>
RESERVE, END OF THE YEAR	<u>\$ 272,568</u>	<u>\$ 273,163</u>

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.****STATEMENT OF REVENUE AND EXPENSES****LEVY CENTRAL SERVICES****FOR THE YEAR ENDED MARCH 31, 2016**

	<u>2016</u>	<u>2015</u>
REVENUE:		
Funds from clients	\$ 364,695	\$ 434,328
Administration professional services	36,469	39,582
Interest on bank account	2,482	2,583
Other client services	10,328	2,612
	<u>413,974</u>	<u>479,105</u>
EXPENSES:		
Accounting and legal	3,000	2,000
Advertising and promotion	4,874	-
Advisory Group meetings	241	9
Courier and postage	2,139	2,494
Database support costs	18,743	21,143
Database technology enhancement	4,226	-
Insurance	2,700	2,000
IT services	1,765	2,561
Office supplies	3,228	4,721
Other client services	14,728	5,587
Rent	36,672	45,000
Salaries and benefits	296,704	353,775
Telephone and photocopying	294	626
	<u>389,312</u>	<u>439,916</u>
EXCESS OF REVENUE OVER EXPENSES	24,662	39,189
RESERVE, BEGINNING OF THE YEAR	174,562	8,291
	<u>199,224</u>	<u>47,480</u>
TRANSFER OF PRIOR YEAR RESERVE FROM GENERAL COUNCIL	-	127,082
RESERVE, END OF THE YEAR	<u>\$ 199,224</u>	<u>\$ 174,562</u>

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.****STATEMENT OF REVENUE AND EXPENSES****ADVANCING CANADIAN AGRICULTURE & AGRI-FOOD SASKATCHEWAN (ACAAFS)****FOR THE YEAR ENDED MARCH 31, 2016**

	<u>2016</u>	<u>2015</u>
REVENUE:		
Interest on bank account	\$ 21,617	\$ 34,906
EXPENSES:		
Accounting and legal	4,584	500
Committee, Board and Advisory Group	8,241	7,836
Communications	1,206	2,983
Conference/meetings attending/presenting	-	21
Corporations Branch account	-	110
Courier	564	770
Insurance	921	234
Memberships and subscriptions	93	91
Office supplies and equipment leases	2,991	3,532
Outside expertise	874	1,065
Project grants	977,106	555,602
Rent	42,896	43,742
Salaries and benefits	82,719	133,448
Secretariat	3,228	1,912
Telephone, photocopying and postage	621	2,186
	<u>1,126,044</u>	<u>754,032</u>
EXCESS OF EXPENSES OVER REVENUE	(1,104,427)	(719,126)
RESERVE, BEGINNING OF THE YEAR	2,189,783	2,908,909
RESERVE, END OF THE YEAR	<u>\$ 1,085,356</u>	<u>\$ 2,189,783</u>

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.****STATEMENT OF REVENUE AND EXPENSES****CANADIAN ADAPTATION & RURAL DEVELOPMENT SASKATCHEWAN (CARDS)****FOR THE YEAR ENDED MARCH 31, 2016**

	<u>2016</u>	<u>2015</u>
REVENUE:		
Interest on bank account	\$ -	\$ 22
EXPENSES:		
Accounting and legal	-	300
Salaries and benefits	-	2,049
	<u>-</u>	<u>2,349</u>
EXCESS OF EXPENSES OVER REVENUE	-	(2,327)
RESERVE, BEGINNING OF THE YEAR	-	2,327
RESERVE, END OF THE YEAR	<u>\$ -</u>	<u>\$ -</u>

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.****NOTES TO THE FINANCIAL STATEMENTS****FOR THE YEAR ENDED MARCH 31, 2016**

## 1. NATURE OF OPERATIONS:

Agriculture Council of Saskatchewan Inc. (ACS) was incorporated under the *Non-Profit Corporations Act of Saskatchewan* on June 6, 1996. The purpose of the council is to provide leadership and programming to advance the agriculture and agri-food sector, contributing to a healthy Saskatchewan community.

## 2. SIGNIFICANT ACCOUNTING POLICIES:

These financial statements were prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNFPO) and include the following significant accounting policies:

Equipment

The purchase of equipment is treated as a period cost and is not capitalized.

Measurement Uncertainty

The preparation of financial statements in accordance with Canadian ASNFPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Assumptions underlying deferred cost valuations are limited by the availability of reliable comparable data and the uncertainty concerning future events.

By nature, asset valuations are subjective and do not necessarily result in precise determinations. Should underlying assumptions change, the estimated net recoverable amount could change by a material amount.

Revenue Recognition

The Council follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Income Taxes

No provision has been made for income taxes as none of the activities carried on by the Council are subject to income taxes.

Financial InstrumentsMeasurement of Financial Instruments

The Council initially measures its financial assets and liabilities at fair value.

The Council subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statement of operations.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable.

**AGRICULTURE COUNCIL OF SASKATCHEWAN INC.**NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2016

## 2. SIGNIFICANT ACCOUNTING POLICIES - continued:

Financial Instruments - continuedImpairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in the statement of operations. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of operations.

Risks and Concentrations

The Council as part of its operations carries a number of financial instruments. It is management's opinion that the Council is not exposed to significant interest or credit risks arising from these financial instruments.

## 3. CASH:

Cash is comprised of bank accounts, bearing interest at prime less 1.50%.

## 4. RESERVES:

	<u>2016</u>	<u>2015</u>
<u>General Council</u>		
This fund is the general operating fund of the Council.	\$ 272,568	\$ 273,163
<u>Levy Central Services</u>		
This fund is used for programs and services that will benefit Levy Central members and clients.	199,224	174,562
<u>ACAAFS</u>		
This fund is used to support innovative agriculture related projects that enable a sustainable, well-diversified economy for the benefit of the industry and for the people of Saskatchewan and Canada.	1,085,356	2,189,783
	<u>\$ 1,557,148</u>	<u>\$ 2,637,508</u>